

February 3, 1942

Mrs. Beatrix Farrand
Valley Club of Montecito
Santa Barbara, California

Dear Mrs. Farrand,

Thank you for your letter of January twenty-ninth enclosing your letter to Mr. Sachs of the same date.

As you asked me to be entirely frank with you I shall do so. I probably would be anyway, as it would not be possible for us to work together under any other circumstances. I am returning Mr. Sachs' letter to you as it seems to me wiser to wait until you are in the East and the three of us can have a conversation together. As a matter of fact I do not believe that there is a great deal of difference between the point of view of yours, my own, and that of the Board regarding the gardens, and therefore, I feel that it is wiser to assume that there is no difference in the last analysis. Unless for some unforeseen reason the policy of the Board should change, the whole question of the gardens will be left in our hands. Therefore, I have no anxiety about the gardens as I know that we can work together in harmony.

I hope that I shall be in Washington in the middle of April as I naturally would want to be here when you come to Dumbarton Oaks and also, because I do not want to miss any more of the spring here than I can help. Of course these days it is impossible to prophesy what might happen six weeks ahead, but to the best of my knowledge I shall be here.

Thank you for writing to Mrs. Bliss about Miss Sweeney's salary. I shall have a talk with Miss Sweeney shortly about her spring campaign.

I do not know whether Mr. Bryce has told you or not, but I decided last week to make an increase in his salary as well as to increase the salaries of most of his staff. It seemed to me to be a

wise procedure in view of the fact that many of them were being tempted away by higher salaries. Bryce, needless to say, was delighted, and is leaving tomorrow for his vacation in the brightest of humors. To date the garden staff is the only branch that has received a raise, so, if I am accused of showing favoritism you must come to my rescue.

The news about the Blisses is most encouraging and I hope that Mr. Bliss will continue to make real progress.

With kind regards to Mr. Farrand,

Ever your sincerely,

P. S. I realize that you probably want to acknowledge Mr. Sachs' letter. My inclination would be just to thank him for it and say that you were looking forward to seeing him in the East sometime in the middle of April. His son-in-law, who was the backbone of the family died Saturday, so that I fear his state of mind is very much upset.